Q. Please include the actual vacancy rate for each year since the previous GRA,
 calculated on the same basis as in IC-NLH-5.

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5 A. Please see Table 1 and Table 2 below.

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7 Table 18 Vacancy in Terms of FTEs

| | Total FTE ¹ # | | FTE Vacancy # | | FTE Vacancy as % of Budget | |
|------|--------------------------|--------|---------------|--------|-------------------------------|--------|
| Year | Budget | Actual | Budget | Actual | Budget | Actual |
| 2007 | 863 | 833 | 17 | 30 | 2.0% | 3.5% |
| 2008 | 839 | 807 | 17 | 32 | 2.0% | 3.8% |
| 2009 | 841 | 823 | 17 | 18 | 2.0% | 2.2% |
| 2010 | 847 | 831 | 17 | 16 | 2.0% | 1.9% |
| 2011 | 864 | 824 | 17 | 40 | 2.0% | 4.7% |
| 2012 | 857 | 811 | 27 | 46 | 3.2% | 5.4% |
| 2013 | 864 | 813 | 40 | 51 | 4.6% | 5.9% |
| 2014 | 885 | 833 | 40 | 52 | 4.5% | 5.9% |
| 2015 | 943 | | 40 | | 4.2% | |

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¹ Home based FTE (prior to any charge in or out of Hydro Regulated Operations).

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Table 2 1

2

Vacancy in Terms of Budgeted Salaries

| Year | Salary | | Vacancy Allowance | Vac \$ Per FTE | Vacancy Allowance as % of Salary | |
|------|---------------------|---------------------|----------------------|-------------------|-------------------------------------|--------|
| | Budget ² | Actual ³ | | | Budget | Actual |
| 2007 | \$51,191 | \$47,887 | \$980 | \$58 | 1.9% | 2.0% |
| 2008 | \$49,907 | \$47,712 | \$910 | \$54 | 1.8% | 1.9% |
| 2009 | \$53,102 | \$51,308 | \$1,000 | \$59 | 1.9% | 1.9% |
| 2010 | \$55,441 | \$53,411 | \$1,000 | \$59 | 1.8% | 1.9% |
| 2011 | \$61,650 | \$57,762 | \$1,200 | \$71 | 1.9% | 2.1% |
| 2012 | \$63,732 | \$59,484 | \$2,000 | \$74 | 3.1% | 3.4% |
| 2013 | \$67,162 | \$62,634 | \$3,175 | \$79 | 4.7% | 5.1% |
| 2014 | \$71,237 | | \$3,270 | \$82 | 4.6% | |
| 2015 | \$78,881 | | \$3,336 | \$83 | 4.2% | |

² Base salary budget, home based FTEs (prior to any charge in or out of Hydro Regulated Operations).
³ Base salary actuals (prior to any charge in or out of Hydro Regulated Operations).